### **TOSHIBA**

### **Leading Innovation** >>>>



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### Forward-Looking Statements

In this annual report, statements other than historical facts are forward-looking statements that reflect our plans and expectations. These forward-looking statements involve risks, uncertainties and other factors that may cause our actual results and achievements to differ materially from those anticipated in these statements.



# Overview of Performance and Principal Initiatives Undertaken in Fiscal 2015

In fiscal 2015, the Japanese economy experienced a modest recovery. Although affected by a slowdown in emerging-market economies and ongoing yen appreciation from the beginning of 2016, the economy benefited from increased capital investment and improvements in employment and income conditions.

In these circumstances, the Toshiba Plant Systems & Services Group actively promoted a number of measures under its 2015 Medium-Term Management Plan, aiming to be an excellent company maintaining profitable and sustainable growth. This was guided by three basic strategies: creating a business model to achieve steady earnings and growth, pursuing innovation through Toshiba's BCM\*

management system, and implementing CSR-oriented management.

As initiatives in line with the 2015 Medium-Term Management Plan's basic strategy of creating a business model to achieve steady earnings and growth, we continued our efforts in the engineering, procurement and construction (EPC) business targeting thermal power plants and the construction of new plants in the manufacturing sector, and our business for increasing the energy efficiency and effective utilization of plant and building facilities, as well as solar power and biomass power plant facilities. In overseas business, in June 2015 we established TPSC Philippines Corporation in an effort to expand the market. To enhance our costcompetitiveness, we pushed ahead with cost reductions such as expanding integrated and

<sup>\*</sup> Balanced CTQ Management (BCM) is a methodology for achieving our management vision through a balanced management approach, including financial and other business conditions and management quality.

global procurement, cutting variable costs through improved construction methods, and shrinking fixed costs.

In pursuing innovation through Toshiba's BCM management system, we actively promoted Management Innovation (MI) and further bolstered Small Group Activities (SGA) incorporating established innovation activities, as we carried out activities on a Group-wide basis.

In implementing CSR-oriented management, we strengthened efforts on compliance and risk management in terms of laws, social norms, ethics, and other aspects to become a corporate group that is trusted by society by placing the highest priority on life, safety and compliance in all of our business activities. At the same time, we sought to reduce environmental loads, continually improved our quality management systems and worked to enhance the quality of business management. In our social contribution activities, we supported the construction of primary schools overseas and projects related to the protection of Japanese cultural properties.

We also took part in community volunteer activities at each of our offices and sites and continued to assist the social contribution activities of employees.

As a result, net orders amounted to ¥206,832 million, down 17.4% year on year. Of these, net orders from overseas operations were ¥11,677 million, accounting for 5.6% of the total. Net sales were ¥219,354 million, up 0.3%, with net sales from overseas operations accounting for ¥56,916 million, or 25.9%.

At the profit level, operating income increased 10.1% to ¥18,648 million, ordinary income rose 5.8% to ¥18,720 million, and profit attributable to owners of parent rose 11.9%, to ¥11,243 million.

During the year, we awarded dividends of ¥37.50 per share, comprising an interim dividend of ¥25.00, including a bonus dividend of ¥12.50, and a year-end dividend of ¥12.50.

### **Future Approach**

The economy is expected to sustain modest recovery going forward, bolstered by ongoing improvements in the employment and income environment. Nevertheless, the outlook shows growing signs of uncertainty, with the slowdown in emerging-market economies and exchange rate fluctuation risk among the sources of concern.

In these circumstances, the Group aims to make steady progress toward its 2016 Medium-Term Management Plan objective of being an excellent company maintaining profitable and sustainable growth. To this end, we will expand our business domains and activities in new markets and work aggressively to enhance our global business structure. Specifically, using the healthy earnings structure we have cultivated up to now as our foundation, we will respond flexibly to electric power deregulation and other changes in the market environment and continue to focus on generation systems that accommodate diverse fuel sources, such as renewable energy. Overseas, we expect demand to rise in emerging markets such as Southeast Asia and Africa. We will work to increase orders for power plant and plant facility projects by reinforcing our EPC business structure to leverage our comprehensive and technological expertise, fortifying our overseas companies and striving to cultivate global human resources.

We will also promote efforts to enhance competitiveness and augment integrated and global procurement, upgrade construction methods and further increase operational efficiencies to maintain and improve operating performance.

The Group will work to achieve sound, high-quality management through activities in a range of areas such as compliance with laws and regulations, respect for human rights, social contributions and environmental

protection. Together with the above initiatives, as a company involved in the establishment of infrastructure systems, we will continue to support communities' recovery from the earthquake disaster, providing security and safety and contributing to the development of society. In this way, we will earn even greater trust from our customers.

Our consolidated targets for fiscal 2018, ending March 31, 2019, the final year of our management plan, are net sales of ¥250 billion and ordinary income of ¥21 billion.

Building on our wide range of technologies in such fields as plant engineering and information systems that underpin our high reputation earned over the years, we will pursue even more advanced technology development. Moreover, we will contribute to social progress and development through the creation of a foundation that supports industry and society as a whole. In fulfilling our role as a company that supports entire social infrastructure systems, we will respond quickly to market changes and work to ensure the world-class quality and safety of our operations. Concurrently, in undertaking our business activities we will promote CSR-oriented management, seek to build strong relationships of trust with shareholders and stakeholders, and enhance our corporate value.

In these endeavors, we ask for your continued guidance and support.

June 2016

### **Ryo Matsukawa**

President and Chief Executive Officer, Representative Director Net Orders and Net Sales

**Net Orders** 

¥206.8 billion

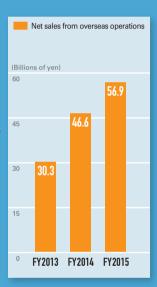
**Net Sales** 

¥219.4 billion Up 0.3% yoy



Net Sales from Overseas Operations

¥56.9 billion



### **Profitability**

**Operating Income** 

¥18.6 billion

**Ordinary Income** 

\$18.7 billion

Profit Attributable to owners of Parent

¥11.2 billion



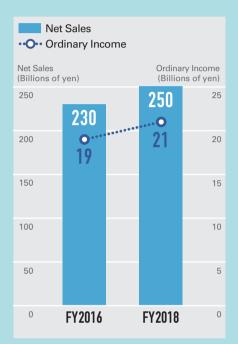
# Be an Excellent Company That Maintains Profitable and Sustainable Growth

**Pursuit of and Further Progress in Process Innovation** 



To be an excellent company maintaining profitable and sustainable growth, the Toshiba Plant Systems & Services Group created the 2016 Medium-Term Management Plan, which was initiated in fiscal 2016, ending March 31, 2017. Under this plan, we will implement specific measures based on the three basic initiatives of the plan, specifically, creating a business model to achieve steady earnings and growth, pursuing innovation through Toshiba's BCM\* management system, and implementing CSR-oriented management.

\* Balanced CTQ Management (BCM) is a methodology for achieving our management vision through a balanced management approach, including financial and other business conditions and management quality.



### Measures for Achieving Medium-Term Management Plan Objectives

### **Expanding Business Domains and Markets**

### Power Systems

- Overseas thermal power plants | coal-fired and combined-cycle
- Domestic industrial thermal power plants | biomass mixed-fuel, combined-cycle
- Nuclear power plants | response to new regulatory standards, extension of operating life at aging plants
- $\bullet \ \textbf{Commercial thermal power plants} \ | \ \text{high-efficiency coal, LNG}$
- Hydroelectric power plants

### Infrastructure and Industrial Systems

- EPC\* for manufacturing plants | semiconductors, food products, automotive, others
- Dispersed power sources | gas engines, biomass, solar power and other generation facilities
- Water and sewage treatment, building facilities
- Transportation systems | airports, electric railways, roads
- Substations, transmission and distribution facilities

### **Accelerating Overseas Business Development**

- Reinforce global business execution structure
- Cultivate Southeast Asian markets
- Cultivate new overseas markets (Africa, the Middle East, Central Asia, etc.)

### **Bolstering Technological Capabilities**

- Reinforce comprehensive capabilities and technologies that leverage our strengths
- Augment efficiency through business process optimization and IT
- Train engineers
- Encourage people to obtain qualifications

### Strengthening Competitiveness through Cost Structure Reforms

- Lower procurement costs
- Reinforce on-site capabilities
- Enhance engineering functions
- Optimize fixed costs

<sup>\*</sup> EPC: Packaged orders that encompass engineering, procurement, and construction



**CSR** 

As a company contributing to the creation of foundations that support industry and society, we consider promotion of CSR management to be a basic strategy together with the provision of quality infrastructure facilities and services. By working to become a sound, high-quality community-based company, we aim to be a company trusted by society.

In terms of social contribution activities, we established a system supporting Company-wide activities as well as individual employees' volunteer activities. We will continue to promote activities at the individual level, together with other Company-wide initiatives.

In fiscal 2015, we continued to promote three Company-wide initiatives: support for the Solar Lantern Project in India, overseas development assistance programs, and activities related to the protection of Japanese cultural properties. We also took part in regional volunteer activities at our offices and worksites, and individual employees supported social contribution activities.

### **Company-Wide Initiatives**

### **Solar Lantern Project**



Through this project, we support efforts to erect solar panels in parts of India with poor electric power and lend lanterns that can be charged during the daytime and used at night.

### Support for Overseas Development **Assistance Programs**



We supported a project that aims to create and enhance educational environments by constructing an elementary school building in Tanzania, where classrooms are in short supply.

### Support for the Protection of **Japanese Cultural Properties**



We supported a project for the restoration of the Genji Monogatari-zu Byobu, a folding-screen, color-on-paper painting depicting scenes from the Tale of Genji. This work belongs to the Chugu-ji temple in Nara Prefecture, the oldest still-functioning Japanese convent.

### Office. Worksite and **Employee Volunteer Activities**



Regional volunteer activities at office



Regional volunteer activities at worksites



Individual employee participation in social contribution activities



### **Operations**

This division handles engineering, construction, testing, trial operation and such maintenance services as inspections and renovations for thermal, hydroelectric and nuclear power plants.

We conduct a broad range of business involving thermal and hydroelectric power plants in Japan and overseas. In particular, we have built up a track record through numerous projects centered in the ASEAN region. In addition to commercial power plants, we apply our nuclear power technologies at nuclear power plants and related facilities.



### **Business Review and Outlook**

During the fiscal year under review, net orders for this division totaled ¥101,476 million, down 34.1% year on year, due to the concentration of large projects, such as for overseas thermal power plants, in the preceding fiscal year. Net sales rose 13.1%, to ¥129,528 million, owing to increases centered on power plants in Japan and overseas.

Looking at future market trends affecting this division, in Japan we anticipate an increase in demand to reduce the environmental impact through the expansion of high-efficiency combined-cycle and large-scale coal-fired thermal power plants, as well as an increase in small-scale hydroelectric power projects, including micro hydroelectric power.

Overseas, we expect demand to continue expanding for large, high-efficiency thermal and coal-fired power plants in response to steady growth in Southeast Asian countries.

We will continue to meet society's needs by leveraging our technological strengths, backed by solid experience, as we contribute to the stable supply of electricity. We will also concentrate on expanding orders for thermal power plants overseas, where demand for electric power is high.



### **Infrastructure and Industrial Systems Division**

### **Operations**

This division performs engineering, construction, test operations, adjustments and field services for infrastructure facilities and plant and equipment for general industry.

The division handles business for public- and private-sector facilities in a broad range of fields, including electrical facilities and equipment, dispersed power source facilities, substations, transmission and distribution facilities, and other energy-related business, as well as production and related facilities.





### **Business Review and Outlook**

During the fiscal year under review, net orders for this division totaled ¥105,356 million, up 9.2% year on year, due to an increase in orders for solar power plants and domestic general industry projects. Net sales decreased 13.7%, to ¥89,826 million, as a result of declines in sales of solar power plants and domestic general industry projects.

Looking at future market trends affecting this division, we anticipate the reinvigoration of public-sector investment, leading to ongoing grows in private-sector capital investments. Furthermore, we anticipate a rise in demand for gas engines and bio power plants stemming from electric power deregulation, and expect overseas investment by Japanese companies to increase.

By applying the technologies we have accumulated and the track record we have established, we aim to expand orders for public facilities and in the field of energy-related systems, as well as for plant facilities both in Japan and overseas. At the same time, we will contribute to the development of society and industry.





### Starting Construction on Our First Thermal EPC Project in Africa



We have commenced full-fledged construction on the 240MW Kinyerezi natural gas-fired combined-cycle power plant, planned by the Tanzania Electric Supply Company Limited in the United Republic of Tanzania.

On this project, we have been assigned by the primary contractor, Sumitomo Corporation, as the EPC contractor, handling everything from overall plant engineering to the transportation of generation equipment, supply of machinery, civil construction, installation work, and testing and conditioning. This project is our first order for a thermal EPC project in Africa.

Going forward, we will continue working to obtain orders in Southeast Asian and neighboring countries. In addition, we will respond to needs in African countries experiencing power shortages and Middle Eastern countries. To this end, we aim to step up our global efforts to generate orders and further expand our operations.

### **Deploying the TIET Comprehensive Engineering Tool**



We have developed and are steadily rolling out our TIET comprehensive engineering tool for thermal power plant EPC projects. TIET is a tool that enables the centralized management of data on a single platform for plant engineering by combining multiple engineering software programs and data with leading-edge 3D technology.

TIET has earned strong third-party endorsement, winning the 2015 Zenith Award, sponsored by Australia's Process & Control Engineering Society in June 2015 in the Power and Energy Management category. We have also been invited to provide lectures about TIET in various parts of the world.

We will continue working to strengthen our base of operations on EPC projects through technical development. In doing so, we aim to enhance overall project quality and provide power systems that satisfy our customers.



Years ended March 31		Millions of yen							
	2016	2015	2014	2013	2012	2011	2016		
Net Sales	¥219,354	¥218,652	¥182,257	¥172,882	¥162,315	¥151,135	\$1,946,696		
Cost of Sales	188,377	189,544	155,045	146,034	136,897	127,703	1,671,788		
Operating Income	18,648	16,942	16,278	16,046	14,930	13,154	165,498		
Interest and Dividend Income	244	257	222	168	189	270	2,161		
Profit before income taxes	18,558	17,805	16,740	16,497	14,962	11,363	164,701		
Profit Attributable to Owners of Parent	11,243	10,045	9,832	10,284	6,975	5,742	99,772		
Per Share of Common Stock (in yen and dollars):									
Profit Attributable to Owners of Parent	¥ 115.40	¥ 103.11	¥ 100.92	¥ 105.56	¥ 71.58	¥ 58.92	\$ 1.02		
Cash Dividends	37.50	7.50	15.00	15.00	15.00	15.00	0.33		
Total Assets	¥238,254	¥229,436	¥221,135	¥188,081	¥176,483	¥167,336	\$2,114,432		
Net Assets	121,282	116,059	104,664	99,862	90,600	85,048	1,076,340		
Number of Employees	4,283	4,225	4,055	4,024	4,012	3,990			

Note: The U.S. dollar amounts represent translation of Japanese yen at the exchange rate on March 31, 2016 of ¥112.68 to \$1.

### **Financial Review**

### **Operating Income**

Operating income for the fiscal year ended March 31, 2016 climbed by 10.1% to ¥18,648 million (US\$165,498 thousand). The ratio of operating income to net sales increased by 0.8 percentage point to 8.5%. The increase in operating income was due to ongoing efforts to revamp our business structure and transform ourselves into a highly efficient corporate structure that can secure stable earnings, even amid low growth, as well as measures to cut procurement costs and reduce fixed costs by achieving an appropriate number of personnel.

#### Profit Attributable to Owners of Parent

Profit attributable to owners of parent for the fiscal year ended March 31, 2016 climbed by 11.9% to ¥11,243 million (US\$99,772 thousand).

### Selling, General and Administrative (SG&A) Expenses

During the fiscal year ended March 31, 2016, SG&A expenses increased by ¥163 million to ¥12,329 million (US\$109,410 thousand). This was mainly due to increasing miscellaneous expenses. The ratio of SG&A expenses to net sales was 5.6%.

### **Total Assets and Net Assets**

Total consolidated assets at March 31, 2016 climbed by ¥8,818 million from the previous fiscal year-end to ¥238,254 million (US\$2,114,432 thousand). Among total assets, time deposits decreased by ¥17,270 million to ¥331 million (US\$2,941 thousand). Trade notes and accounts receivable decreased by ¥18,635 million to ¥92,566 million (US\$821,494 thousand). Net assets rose ¥5,223 million to ¥121,282 million (US\$1,076,340 thousand) due to an increase of ¥8,808 million in retained earnings. The equity ratio at March 31, 2016 was 50.8%.

March 31, 2016 and 2015	Millions	of yen	Thousands of U.S. dollars (Note 3)	
	2016	2015	2016	
ASSETS				
Current assets:				
Cash and cash equivalents	¥ 91,634	¥ 53,127	\$ 813,220	
Time deposits	331	17,601	2,941	
Trade notes and accounts receivable	92,566	111,201	821,494	
Electronically recorded monetary claims - operating	508	183	4,512	
Less: allowance for doubtful accounts	(312)	(210)	(2,771)	
Inventories (Note 4)	25,289	19,737	224,428	
Deferred tax assets (Note 9)	3,953	4,060	35,082	
Other current assets	5,173	4,715	45,909	
Total current assets	219,142	210,414	1,944,815	
Property, plant and equipment, at cost:				
Land	3,153	3,420	27,978	
Buildings and structures	8,882	8,996	78,828	
Machinery and equipment	2,755	2,980	24,452	
Tools, furniture and fixtures	4,414	4,655	39,172	
Leased assets	75	136	667	
Construction in progress	280	_	2,480	
	19,559	20,187	173,577	
Less: accumulated depreciation	(12,867)	(13,367)	(114,186)	
Property, plant and equipment, net	6,692	6,820	59,391	
Intangible assets	252	275	2,236	
Investments and other assets:				
Investment securities (Note 10)	52	536	465	
Investments in affiliates (Note 5)	145	131	1,289	
Deferred tax assets (Note 9)	11,199	10,539	99,384	
Other	772	721	6,852	
Total investments and other assets	12,168	11,927	107,990	
Total assets	¥238,254	¥229,436	\$2,114,432	

March 31, 2016 and 2015	March 31, 2016 and 2015 Millions of yen			
	2016	2015	2016	
LIABILITIES AND NET ASSETS				
Current liabilities:				
Trade notes and accounts payable	¥ 47,636	¥ 50,782	\$ 422,752	
Advances received on uncompleted construction contracts	13,349	11,025	118,471	
Allowance for bonuses to directors and statutory auditors	93	79	827	
Accrued expenses	8,833	8,893	78,387	
Completed work compensation reserve	1,049	501	9,305	
Provision for loss on construction contracts	205	_	1,817	
Accrued income taxes	5,889	5,659	52,263	
Other current liabilities (Note 11)	4,401	4,027	39,068	
Total current liabilities	81,455	80,966	722,890	
Long-term liabilities:				
Liability for retirement benefit (Note 12)	35,197	32,071	312,363	
Accrued directors' retirement benefits	28	23	247	
Other long-term liabilities (Note 11)	292	317	2,592	
Total long-term liabilities	35,517	32,411	315,202	
Total liabilities	116,972	113,377	1,038,092	
Contingent liabilities: (Note 17)				
Net assets: (Note 18)				
Shareholders' equity:				
Common stock				
Authorized — 265,000,000 shares				
Issued 2016 — 97,656,888 shares	11,876	_	105,396	
2015 — 97,656,888 shares	_	11,876	_	
Capital surplus	20,911	20,911	185,575	
Retained earnings	94,727	85,919	840,670	
Treasury stock, at cost	(165)	(163)	(1,460)	
Total shareholders' equity	127,349	118,543	1,130,181	
Accumulated other comprehensive income:				
Unrealized gains or losses on securities	_	189	_	
Deferred gains or losses on hedges	(290)	(220)	(2,576)	
Currency translation adjustments	(11)	733	(98)	
Retirement benefits liability adjustments	(6,069)	(3,516)	(53,857)	
Total accumulated other comprehensive income	(6,370)	(2,814)	(56,531)	
Non-controlling interests	303	330	2,690	
Total net assets	121,282	116,059	1,076,340	
Total liabilities and net assets	¥238,254	¥229,436	\$2,114,432	

### Consolidated Statement of Income >>>>

Years ended March 31, 2016 and 2015	Millions	Millions of yen			
	2016	2015	dollars (Note 3)		
Net sales	¥219,354	¥218,652	\$1,946,696		
Cost of sales (Notes 6, 7)	188,377	189,544	1,671,788		
Gross profit	30,977	29,108	274,908		
Selling, general and administrative expenses (Notes 7, 13)	12,329	12,166	109,410		
Operating income	18,648	16,942	165,498		
Other income:					
Interest income	197	226	1,748		
Dividends income	47	31	413		
Foreign exchange gains	_	341	_		
Equity in income of affiliates	40	24	354		
Dividend income of insurance	62	106	549		
Other	105	112	935		
	451	840	3,999		
Other expenses:					
Foreign exchange losses	313	_	2,775		
Other	66	94	584		
	379	94	3,359		
Ordinary income	18,720	17,688	166,138		
Extraordinary income:					
Gain on sale of tangible fixed assets	_	117	_		
Gain on contribution of securities to retirement benefit trust	373	_	3,308		
	373	117	3,308		
Extraordinary losses:					
Impairment loss (Note 8)	324	_	2,871		
Loss on revision of retirement benefit plan	211	_	1,874		
	535	_	4,745		
Profit before income taxes	18,558	17,805	164,701		
Income taxes: (Note 9)					
Current	6,760	7,627	59,997		
Deferred	549	111	4,877		
	7,309	7,738	64,874		
Profit	11,249	10,067	99,827		
Profit attributable to non-controlling interests	6	22	55		
Profit attributable to owners of parent (Note 18)	¥ 11,243	¥ 10,045	\$ 99,772		

### Consolidated Statement of Comprehensive Income >>>>

Years ended March 31, 2016 and 2015	Millions	Millions of yen			
	2016	2015	2016		
Profit	¥11,249	¥10,067	\$ 99,827		
Other comprehensive income					
Unrealized gains or losses on securities	(189)	31	(1,676)		
Deferred gains or losses on hedges	(70)	(358)	(622)		
Currency translation adjustments	(792)	708	(7,028)		
Retirement benefits liability adjustments	(2,552)	233	(22,651)		
Other comprehensive income (Note 14)	(3,603)	614	(31,977)		
Total comprehensive income	¥ 7,646	¥10,681	\$ 67,850		
Comprehensive income attributable to					
Owners of parent	¥ 7,686	¥10,613	\$ 68,217		
Non-controlling interests	(40)	68	(367)		

### Consolidated Statement of Change in Net Assets >>>>

				Millions of yen							
Years ended March 31, 2016 and 2015	Number of shares issued	Common stock	Capital surplus	Retained earnings	Treasury stock, at cost	Unrealized gains or losses on securities	Deferred gains or losses on hedges	Currency translation adjustments	Retirement benefits liability adjustments	Non- controlling interests	Total net assets
Balance at April 1, 2014	97,656,888	¥11,876	¥20,911	¥75,157	¥(162)	¥ 158	¥ 138	¥ 71	¥(3,750)	¥265	¥104,664
Cumulative effects of changes in accounting policies				¥ 2,179							¥ 2,179
Balance reflecting changes in accounting policies		¥11,876	¥20,911	¥77,336	¥(162)	¥ 158	¥ 138	¥ 71	¥(3,750)	¥265	¥106,843
Profit attributable to owners of parent				10,045							10,045
Cash dividends (Note 15)				(1,462)							(1,462)
Purchase of treasury stock					(1)						(1)
Other changes						31	(358)	662	234	65	634
Balance at April 1, 2015	97,656,888	¥11,876	¥20,911	¥85,919	¥(163)	¥ 189	¥(220)	¥ 733	¥(3,516)	¥330	¥116,059
Cumulative effects of changes in accounting policies											_
Balance reflecting changes in accounting policies		11,876	20,911	85,919	(163)	189	(220)	733	(3,516)	330	116,059
Profit attributable to owners of parent				11,243							11,243
Cash dividends (Note 15)				(2,435)							(2,435)
Purchase of treasury stock					(2)						(2)
Other changes						(189)	(70)	(744)	(2,553)	(27)	(3,583)
Balance at March 31, 2016	97,656,888	¥11,876	¥20,911	¥94,727	¥(165)	¥ –	¥(290)	¥ (11)	¥(6,069)	¥303	¥121,282

	Thousands of U.S. dollars (Note 3)									
	Common stock	Capital surplus	Retained earnings	Treasury stock, at cost	Unrealized gains or losses on securities	Deferred gains or losses on hedges	Currency translation adjustments	Retirement benefits liability adjustments	Non- controlling interests	Total net assets
Balance at April 1, 2015	\$105,396	\$185,575	\$762,512	\$(1,450)	\$ 1,676	\$(1,955)	\$6,507	\$(31,205)	\$2,935	\$1,029,991
Cumulative effects of changes in accounting policies										_
Balance reflecting changes in accounting policies	105,396	185,575	762,512	(1,450)	1,676	(1,955)	6,507	(31,205)	2,935	1,029,991
Profit attributable to owners of parent			99,772							99,772
Cash dividends (Note 15)			(21,614)							(21,614)
Purchase of treasury stock				(10)						(10)
Other changes					(1,676)	(621)	(6,605)	(22,652)	(245)	(31,799)
Balance at March 31, 2016	\$105,396	\$185,575	\$840,670	\$(1,460)	\$ -	\$(2,576)	\$ (98)	\$(53,857)	\$2,690	\$1,076,340

### Consolidated Statement of Cash Flows

Years ended March 31, 2016 and 2015	Millions	of yen	Thousands of U.S. dollars (Note 3)
	2016	2015	2016
Cash flows from operating activities:			
Profit before income taxes	¥18,558	¥17,805	\$164,701
Adjustments to reconcile net income to net cash provided by (used in) operating activities:			
Depreciation	555	554	4,926
Impairment loss	324	_	2,871
Increase in allowance for doubtful accounts	117	70	1,035
Increase (decrease) in net defined benefit liability	(40)	812	(354)
Interest and dividends	(244)	(257)	(2,161)
(Gain) on securities contribution to employee's retirement trust	(373)	_	(3,308)
Loss on revision of retirement benefit plan	211	_	1,874
(Gain) loss on sales of property, plant and equipment	6	(119)	55
Equity in (income) of affiliates	(40)	(24)	(354)
(Increase) decrease in trade notes and accounts receivable	16,952	(10,972)	150,443
(Increase) in inventories	(5,645)	(5,320)	(50,097)
(Increase) decrease in other current assets	(727)	864	(6,449)
Increase (decrease) in trade notes and accounts payable	(2,437)	4,098	(21,626)
Increase (decrease) in advance received on uncompleted construction contracts	2,828	(7,463)	25,095
Increase (decrease) in completed work compensation reserve	548	(70)	4,865
Increase in provision for loss on construction contracts	205	_	1,817
Increase in other current liabilities	734	2,820	6,515
Other	165	9	1,454
	31,697	2,807	281,302
Interest and dividends received	269	318	2,386
Income taxes paid	(6,755)	(8,195)	(59,952)
Net cash provided by (used in) operating activities	25,211	(5,070)	223,736
Cash flows from investing activities:			
Decrease in time deposits	17,229	9,515	152,901
Proceeds from sales of property, plant and equipment	129	171	1,148
Payments for acquisition of property, plant and equipment	(892)	(921)	(7,915)
Payments for acquisition of intangible assets	(28)	(30)	(247)
Other	(105)	(38)	(939)
Net cash provided by investing activities	16,333	8,697	144,948
Cash flows from financing activities:			
Repayments of lease liabilities	(21)	(26)	(183)
Dividends paid	(2,435)	(1,462)	(21,614)
Purchase of treasury stock	(1)	(1)	(10)
Dividends paid to non-controlling interests	(3)	(2)	(24)
Proceeds from share issuance to non-controlling shareholders	16	_	140
Net cash used in financing activities	(2,444)	(1,491)	(21,691)
Effect of exchange rate changes on cash and cash equivalents	(593)	621	(5,263)
Net increase in cash and cash equivalents	38,507	2,757	341,730
Cash and cash equivalents at beginning of year	53,127	50,370	471,490
Cash and cash equivalents at end of year	¥91,634	¥53,127	\$813,220
See the accompanying Notes to Consolidated Financial Statements	, , , , , ,		<b>4010/220</b>

## 1. Summary of Significant Accounting Policies

### (a) Basis of presenting financial statements

The accompanying consolidated financial statements of Toshiba Plant Systems & Services Corporation (the "Company") and its consolidated subsidiaries (collectively, the "Companies") are prepared on the basis of accounting principles generally accepted in Japan, which are different in certain respects as to the application and disclosure requirements of International Financial Reporting Standards, and are compiled from the consolidated financial statements prepared by the Company as required by the Financial Instruments and Exchange Act of Japan.

In preparing the accompanying consolidated financial statements, certain reclassifications and rearrangements have been made to the consolidated financial statements issued domestically in order to present them in a form which is more familiar to readers outside of Japan. In addition, the notes to the consolidated financial statements include information which is not required under accounting principles generally accepted in Japan, but is presented herein as additional information. Certain amounts in prior year's financial statements have been reclassified to conform with the current year's presentation.

### (b) Basis of consolidation and accounting for investments in affiliates

The accompanying consolidated financial statements include the accounts of the Company and all of its subsidiaries. The consolidated subsidiaries are determined based on effective control. All intercompany accounts and transactions are eliminated in consolidation. Investments in affiliates are accounted for by the equity method. The Company adopted the influence-based definition to determine the affiliated company to be accounted for by the equity method.

In the fiscal year ended March 31, 2016, the Company newly established TPSC PHILIPPINES CORPORATION and included this subsidiary in the scope of consolidation. Accordingly, the Company has 13 consolidated subsidiaries.

### (c) Foreign currency translations

Foreign currency transactions are calculated at the applicable exchange rate prevailing at the transaction dates. Monetary assets and liabilities denominated in foreign currencies are translated into Japanese yen at the exchange rate prevailing at the balance sheet dates. The balance sheet accounts of the foreign consolidated subsidiaries are translated into yen at the rates of exchange in effect at the balance sheet dates, except for the components of net assets excluding non-controlling interests which are translated at their historical exchange rates. Revenue and expense accounts of the foreign consolidated subsidiaries are translated at the average rate of exchange in effect during the respective fiscal year. Differences arising from the translation are presented as "Currency translation adjustments" and "Non-controlling interests" in the consolidated financial statements.

### (d) Accounting for net sales and related costs

Construction contracts for which the outcome of progress is deemed certain by the end of the fiscal year are recorded on the percentage-of-completion basis (rate of progress estimated by the cost-ratio method), while all other projects are recorded on the completed construction basis.

### (e) Investment securities

All the investment securities are classified as "Other securities." Investment securities, whose fair value is determinable, are stated at fair value with unrealized gains or losses recorded as a component of net assets, net of applicable taxes. Investment securities, whose fair value is not determinable, are stated at cost, determined by the moving average method.

### (f) Inventories

Work in progress is stated at the lower of accumulated cost, determined on a specific project basis, or net realizable value.

### (g) Property, plant and equipment (excluding leased assets)

Property, plant and equipment are stated at cost. Depreciation of property, plant and equipment of the Companies are principally computed by the straight-line method based on the following useful lives:

### (h) Intangible assets (excluding leased assets)

Intangible assets are amortized by the straight-line method.

### (i) Leased assets

Depreciation of leased assets is computed by the straight-line method with no residual value, using the term of contract as the useful life.

### (j) Allowance for doubtful accounts

Allowance for doubtful accounts is provided in an amount sufficient to cover possible losses on collection. The amount is computed by applying the rate of actual losses on collection experienced in the past with respect to general trade receivables and by individually reviewing their collectibility with respect to certain doubtful receivables.

### (k) Allowance for bonuses to directors and statutory auditors

To prepare for the payment of bonuses to directors and statutory auditors, the estimated amount to be paid is provided as an allowance.

#### (I) Completed work compensation reserve

To ensure payment of compensation for completed works, the Company's books an amount equivalent to projected compensation based on the prior history of compensation for completed works as completed work compensation reserve.

### (m) Provision for loss on construction contracts

To cover possible losses on construction contracts, the estimated amount of losses in and after the next fiscal year is provided as provision for loss on construction contracts with respect to the construction projects in process at the end of the fiscal year for which the significant losses are expected and the amount is reasonably estimated at the end of the fiscal year.

### (n) Accrued severance indemnities

The Company's and its domestic subsidiaries' employees are covered by an employee defined retirement benefit plan and an employee defined pension plan. The Company's and its domestic subsidiaries' employees with more than one year of service are entitled to a lump-sum severance payment determined by reference to current rate of pay, length of service and the conditions under which the termination occurs.

To prepare for payment of retirement benefits to employees, an amount deemed accrued at the end of the fiscal year, based on the retirement benefit obligations and fair value of plan assets at the end of the fiscal year, is provided.

The retirement benefit obligations for employees are attributed to each period by the benefit formula basis over the estimated years of services of the eligible employees.

Prior service costs are amortized, on a straight-line basis, over the set period (currently 10 years) within the average remaining service period of the employees at the time of occurrence. Actuarial gains or losses are amortized, on a straight-line basis, over the set period (currently 10 years) within the average remaining service period of the employees from the fiscal year following the year in which such gains or losses are incurred.

### (o) Accrued directors' retirement benefits

Retirement benefits for directors and statutory auditors are recorded based on the estimated amount payable at the end of the fiscal year as stipulated by internal regulations.

### (p) Income taxes

The provision for income taxes is computed based on income before income taxes and non-controlling interests in the consolidated statement of income. The assets and liabilities approach is adopted to recognize the deferred tax assets and liabilities related to temporary differences between the carrying amounts, in financial reporting, and tax bases of assets and liabilities.

Valuation allowance is established to reduce deferred tax assets to their net realizable value if it is more likely that some portion or all of the deferred tax assets will not be realized.

### (q) Derivative financial instruments

Derivative financial instruments are carried at fair value, except for those which meet the criteria for deferral hedge accounting.

### (r) Principal hedge accounting method

- (1) Hedge accounting method
  - In principle, deferral hedge accounting is applied.
- (2) Hedging instruments and hedged items
  - Hedging instruments: Forward exchange contracts
  - Hedged items: Forecasted foreign currency-denominated transactions
- (3) Hedging policies
  - The Companies adhere to their regulations concerning the handling of derivative transactions, and individual forward exchange contracts are executed for hedging with the aim of mitigating currency risk for foreign currency-denominated transactions.
- (4) Method for assessment of hedge effectiveness
  - Assessment of hedge effectiveness is omitted for forward exchange contracts because the notional principals of the hedging instruments and the major conditions of the hedged items are deemed identical and can be assumed to completely offset fluctuations of foreign exchange rates from the start of the hedge and thereafter.

### (s) Cash and cash equivalents

In preparing the consolidated statement of cash flows, cash on hand, readily-available deposits and short-term highly liquid investments with maturities not exceeding three months at the time of purchase are considered to be cash and cash equivalents.

### (t) Consumption taxes

Transactions subject to consumption taxes are recorded at amounts exclusive of consumption taxes.



(Application of Accounting Standard for Business Combinations, etc.)

Effective from the fiscal year ended March 31, 2016, the Companies have adopted the "Accounting Standard for Business Combinations" (Accounting Standards Board of Japan ("ASBJ") Statement No. 21 dated September 13, 2013), the "Accounting Standard for Consolidated Financial Statements" (ASBJ Statement No. 22 dated September 13, 2013), the "Accounting Standard for Business Divestitures" (ASBJ Statement No. 7 dated September 13, 2013), etc. As a result, the presentation method for "net income" and other related items was changed, and the presentation of "minority interests" was changed to "non-controlling interests." To reflect these changes, the Companies have reclassified the consolidated financial statements for the previous fiscal year.

(Standards issued but not yet effective)

"Implementation Guidance on Recoverability of Deferred Tax Assets" (ASBJ Guidance No. 26 dated March 28, 2016)

### 1. Overview

The practical guidance on accounting standards and the practical guidance on auditing standards (portion relating to accounting treatments) for tax effect accounting issued by the Japanese Institute of Certified Public Accountants (JICPA) are to be transferred to the ASBJ. In this regard, "Implementation Guidance on Recoverability of Deferred Tax Assets" still basically follows the framework of the guidance on recoverability of deferred tax assets, where entities are classified into five categories and the amount of deferred tax assets recorded is estimated according to those categories, which is principally stipulated in the "Auditing Treatment Regarding Judgment of Recoverability of Deferred Tax Assets" outlined in the JICPA Auditing Committee Report No. 66, but it has made necessary revision on the category criteria and part of the treatment of the amount of deferred tax assets to be recorded. This implementation guidance provides guidelines in applying the "Accounting Standard for Tax Effect Accounting" (Business Accounting Council) with regard to recoverability of deferred tax assets.

### 2. Effective date

The above guidance is scheduled to be applied from the beginning of the fiscal year beginning on or after April 1, 2016.

### 3. Effects of application of the accounting standard, etc.

The Companies are currently evaluating the effect of adopting the "Implementation Guidance on Recoverability of Deferred Tax Assets" on its consolidated financial statements.

### 3. U.S. Dollar Amounts

The translation of yen amounts into U.S. dollar amounts is included solely for convenience, as a matter of arithmetical computation only, at the rate of ¥112.68 = US\$1.00, the rate prevailing on March 31, 2016. The translations should not be construed as representations that yen have been, could have been or could in the future be converted into U.S. dollars at the above or any other rate.

### 4. Inventories

Inventories at March 31, 2016 and 2015 consisted of the following:

	Million	Thousands of U.S. dollars	
	2016	2015	2016
Work in progress	¥25,248	¥19,696	\$224,070
Materials and supplies	41	41	358
Total	¥25,289	¥19,737	\$224,428

### 5. Investments in Affiliates

Investments in affiliates at March 31, 2016 and 2015 consisted of the following:

	Million	Thousands of U.S. dollars	
	2016	2015	2016
Investments in capital stock, at cost	¥ 5	¥ 5	\$ 40
Equity in accumulated earnings and losses since acquisition, net	140	126	1,249
Total	¥145	¥131	\$1,289

	Million	Thousands of U.S. dollars	
	2016	2015	2016
Completed work compensation reserve	¥548	¥(70)	\$4,865
Provision for loss on construction contracts	205	_	1,817

	Million	Thousands of U.S. dollars	
	2016	2015	2016
Administrative expenses	¥951	¥773	\$8,443
Cost of sales	_	_	_

- 6. Provision included in cost of sales of completed construction contracts
- 7. Aggregate amount of research and development costs included in selling, general and administrative expenses and cost of sales of completed construction contracts

### 8. Impairment loss

In the fiscal year ended March 31, 2016, the Group booked impairment loss on the following asset group.

Location	Application	Туре
Tsuruga City, Fukui Prefecture	Idle assets	Land and buildings

The Group, in principle, groups business assets on the basis of business divisions and idle assets are grouped by individual asset.

In the fiscal year ended March 31, 2016, for idle assets that are not used for business, carrying amounts of the asset groups of which fair values decreased significantly were reduced to the recoverable value, and the amount of reduction was recorded as impairment loss (¥324 million; US\$2,871 thousand) in extraordinary losses.

The recoverable value of the asset groups was measured based on the net sale value. Land and buildings were assessed based on the property appraisal value.

### 9. Income Taxes

The Companies are subject to a number of different taxes based on income which, in the aggregate, indicate a normal statutory tax rate in Japan of approximately 32.2% and 35.5% for the years ended March 31, 2016 and 2015, respectively.

Reconciliation between the statutory tax rate and the effective income tax rate for the years ended March 31, 2016 and 2015 is as follows:

	2016	2015
Statutory tax rate	32.2%	35.5%
Non deductible expenses	0.5	0.6
Prefectural and municipal inhabitant per capita tax	0.5	0.5
Change in valuation allowance	1.3	(1.3)
Effect of change in corporate tax rate	3.1	6.5
Other	1.8	1.6
Effective income tax rate	39.4%	43.4%

The significant components of deferred tax assets and liabilities were as follows:

	Millions	of yen	Thousands of U.S. dollars
	2016	2015	2016
Deferred tax assets			
Liability for retirement benefit	¥11,019	¥10,381	\$97,793
Accrued bonuses	2,252	2,409	19,989
Accounts payable	426	391	3,782
Allowance for doubtful accounts	162	101	1,437
Depreciation	747	695	6,631
Completed work compensation reserve	323	165	2,867
Provision for loss on construction contracts	63	_	559
Accrued enterprise tax	357	386	3,169
Deferred gains or losses on hedges	129	108	1,145
Other	956	1,068	8,476
	16,434	15,704	145,848
Valuation allowance for deferred tax assets	(619)	(476)	(5,496)
Deferred tax assets	15,815	15,228	140,352
Deferred tax liabilities			
Retained earnings appropriated for tax allowance reserves	(492)	(519)	(4,366)
Gain on contribution of securities to retirement benefit trust	(114)	_	(1,012)
Unrealized gains on securities	_	(60)	_
Other	(57)	(50)	(508)
Deferred tax liabilities	(663)	(629)	(5,886)
Net deferred tax assets	¥15,152	¥14,599	\$134,466

Adjustments to amounts of deferred tax assets and deferred tax liabilities due to change in corporate tax rate

"Act for Partial Revision of the Income Tax Act, etc." and "Act for Partial Revision of the Local Tax Act, etc." were enacted in the Diet on March 29, 2016 in Japan, and the income tax rates are to be lowered from the fiscal year beginning on or after April 1, 2016. Accordingly, the statutory income tax rate to calculate deferred tax assets and liabilities for the fiscal year ended March 31, 2016 that are reversed on and after April 1, 2016 is to be changed from 32.2% to 30.8% for temporary differences expected to be reversed during the fiscal years beginning on April 1, 2016 and 2017, and to 30.5% for temporary differences expected to be reversed during the fiscal years beginning on or after April 1, 2018.

As a result of these changes, deferred tax assets (net of deferred tax liabilities) and deferred gains or losses on hedges, net of tax, decreased by ¥716 million (US\$6,354 thousand) and ¥6 million (US\$54 thousand), respectively, and income taxes deferred increased by ¥581 million (US\$5,152 thousand), and retirement benefits liability adjustments decreased by ¥129 million (US\$1,148 thousand).

### 10. Investment Securities

(1) Information regarding securities classified as other securities
The aggregate cost, gross unrealized gains or losses and fair value pertaining to other securities are as follows:

		Millions of yen						
	2016				20	15		
	Cost	Gross unrealized gains	Gross unrealized losses	Fair value	Cost	Gross unrealized gains	Gross unrealized losses	Fair value
Equity securities	¥—	¥—	¥—	¥—	¥228	¥254	¥—	¥482
Total	¥—	¥—	¥—	¥—	¥228	¥254	¥—	¥482

Since unlisted stocks (¥52 million and ¥54 million at March 31, 2016 and 2015, respectively) have no market value and their fair value is not determinable, they are not included in other securities above.

	Thousands of U.S. dollars				
	2016				
	Cost	Gross unrealized gains	Gross unrealized losses	Fair value	
Equity securities	\$-	\$-	\$-	\$-	
Total	\$-	\$-	\$-	\$-	

Since unlisted stocks (US\$465 thousand at March 31, 2016) have no market value and their fair value is not determinable, they are not included in other securities above.

(2) Investment securities for which impairment losses were recorded In the fiscal years ended March 31, 2016 and 2015, no impairment loss was recorded on other investment securities.

### 11. Short-Term Borrowings and Long-Term Debt

At March 31, 2016 and 2015, short-term borrowings and current portion of long-term debt consisted of the following:

	Millions	Thousands of U.S. dollars	
	2016	2015	2016
Current portion of lease obligations	¥11	¥25	\$95

At March 31, 2016 and 2015, long-term debt consisted of the following:

	Millions of yen		Thousands of U.S. dollars
	2016 2015		2016
Lease obligations	¥39	¥76	\$346
Less current portion	11	25	95
	¥28	¥51	\$251

The maturities of lease obligations as of March 31, 2016 are summarized as follows:

Year ending March 31	Millions of yen	Thousands of U.S. dollars
	2016	2016
2017	¥ 8	\$ 67
2018	5	41
2019	2	20
2020 and thereafter	13	123

### 12. Retirement Benefits

### 1. Outline of adopted retirement benefit plans

The Company and some of its domestic subsidiaries have established funded, defined benefit corporate pension plans and lump-sum retirement benefit plans as defined benefit plans, and defined contribution pension plans and prepaid retirement allowance plans as defined contribution plans.

The Company and some of its domestic subsidiaries revised the previous defined benefit corporate pension plans in January 2011 after the consent of management and workers was gained, and have adopted a cash balance plan from April 2011. The cash balance plan is a system in which pensions are funded for each eligible employee at the amount calculated in light of the benefit level, market interest rate of each year and other factors.

The Company and some of its domestic subsidiaries introduced a defined contribution pension plan in October 2015, in which 50% of the future funding portion of previous lump-sum retirement benefits is regarded as defined contribution pension plan and each individual employee operates its pension funds. To employees who do not participate in this defined contribution pension plan at their request, the amount equal to employer contributions stipulated in the guidance of defined contribution pension plan is provided as prepaid retirement allowance.

In March 2016, the Company set up a retirement benefit trust for the lump-sum retirement benefit plan. For lump-sum retirement benefit plans of some consolidated subsidiaries, liability for retirement benefits and retirement benefit expenses are calculated using the simplified method.

Among domestic subsidiaries, one subsidiary previously participated in a multi-employer's retirement benefit plan. Because the amount of pension assets corresponding to the contributions made by that subsidiary was not practically determinable under this plan, it accounted for this multi-employer pension plan as if it is a defined contribution plan. However, that subsidiary withdrew from this retirement benefit plan and has shifted to a funded, defined benefit corporate pension plan effective on October 1, 2015.

### 2. Defined benefit plan

The changes in the retirement benefit obligation during the years ended March 31, 2016 and 2015 are as follows:

	Millions	Thousands of U.S. dollars	
	2016	2015	2016
Retirement benefit obligation at April 1	¥72,530	¥71,958	\$643,683
Cumulative effects of changes in accounting policies	_	(3,392)	_
Restated balance reflecting changes in accounting policies at April 1	72,530	68,566	643,683
Service cost	2,407	2,592	21,365
Interest cost	628	812	5,572
Actuarial gains or losses	2,593	2,801	23,008
Retirement benefit expenses applying the simplified method	264	213	2,343
Retirement benefit paid	(3,216)	(2,600)	(28,541)
Prior service cost	53	_	467
Amount of obligations shortfall due to the revision of retirement benefit plans	447	_	3,969
Other	75	146	665
Retirement benefit obligation at March 31	¥75,781	¥72,530	\$672,531

The changes in plan assets during the years ended March 31, 2016 and 2015 are as follows:

	Millions	Thousands of U.S. dollars	
	2016	2015	2016
Plan assets at April 1	¥40,459	¥36,700	\$359,061
Expected return on plan assets	1,011	917	8,976
Actuarial gains or losses	(2,026)	2,293	(17,981)
Contributions by the Company	1,740	1,712	15,439
Retirement benefits paid	(1,516)	(1,297)	(13,450)
Amount of contributions made due to the setup of a retirement benefit trust*	601	_	5,330
Amount transferred due to the revision of retirement benefit plans	236	_	2,096
Other	79	134	697
Plan assets at March 31	¥40,584	¥40,459	\$360,168

<sup>\*</sup> For the setup of the retirement benefit trust, shares (acquisition value: ¥228 million; US\$2,022 thousand) were contributed. The difference from the contribution amount of ¥373 million (US\$3,308 thousand) was recorded as gain on contribution of securities to retirement benefit trust in extraordinary income.

The following table sets forth the funded status of the plan and the amounts recognized in the consolidated balance sheet as of March 31, 2016 and 2015 for the Companies' defined benefit plans:

	Million	Thousands of U.S. dollars	
	2016	2015	2016
Contributory retirement benefit obligation	¥ 74,423	¥ 50,344	\$ 660,478
Plan assets at fair value	(40,584)	(40,459)	(360,168)
	33,839	9,885	300,310
Noncontributory retirement benefit obligation	1,358	22,186	12,053
Net liability for retirement benefit in the balance sheet	35,197	32,071	312,363
Liability for retirement benefit	35,197	32,071	312,363
Net liability for retirement benefit in the balance sheet	¥ 35,197	¥ 32,071	\$ 312,363

The components of retirement benefit expenses for the years ended March 31, 2016 and 2015 are as follows:

	Millions of yen		Thousands of U.S. dollars
	2016	2015	2016
Service cost	¥2,407	¥2,592	\$21,365
Interest cost	628	812	5,572
Expected return on plan assets	(1,011)	(917)	(8,977)
Amortization of actuarial gains or losses	1,014	1,046	9,001
Amortization of prior service cost	84	82	750
Retirement benefit expenses applying the simplified method	264	213	2,343
Retirement benefit expenses	¥3,386	¥3,828	\$30,054

Note: Other than retirement benefit expenses noted above, loss on revision to retirement benefit plan (¥211 million; US\$1,874 thousand in the fiscal year ended March 31, 2016) was recorded in extraordinary losses.

The breakdown of the amount recognized in retirement benefits liability adjustments in other comprehensive income (before tax effect) is as follows:

	Millions of yen		Thousands of U.S. dollars
	2016	2015	2016
Prior service cost	¥ 32	¥ 82	\$ 283
Actuarial gains or losses	(3,605)	537	(31,989)
Total	¥(3,573)	¥619	\$(31,706)

Unrecognized prior service cost and unrecognized actuarial gains or losses included in accumulated other comprehensive income (before tax effect) as of March 31, 2016 and 2015 are as follows:

	Millions of yen		Thousands of U.S. dollars
	2016	2015	2016
Unrecognized prior service cost	¥ (317)	¥ (286)	\$ (2,817)
Unrecognized actuarial gains or losses	9,098	5,494	80,745
Total	¥8,781	¥5,208	\$77,928

The details of plan assets, by major category, as a percentage of total plan assets as of March 31, 2016 and 2015 are as follows:

	2016	2015
Bonds	38%	37%
Alternative*	25%	26%
Stocks	24%	25%
General accounts	9%	9%
Other	4%	3%
Total	100%	100%

<sup>\*</sup> The main plan assets in "Alternative" are hedge funds and real estates.

The expected rates of return on plan assets have been estimated based on the anticipated allocation to each asset class, the expected long-term return on assets held in each category, and past performance.

The main actuarial assumptions for the years ended March 31, 2016 and 2015 were as follows (weighted averages):

	2016	2015
Discount rates	0.5%	0.9%
Expected rates of return on plan assets	2.5%	2.5%
Expected rates of salary increase	4.8%	4.4%

### 3. Defined contribution plan

Contributions to be made by the Company and some of its domestic consolidated subsidiaries to defined contribution pension plans were ¥166 million (US\$1,469 thousand) and ¥— million for the years ended March 31, 2016 and 2015, respectively. Amortization of prepaid retirement allowance plans were ¥8 million (US\$74 thousand) and ¥— million for the fiscal years ended March 31, 2016 and 2015, respectively.

### 4. Multi-employer plan

Contributions to be made to the multi-employer's retirement benefit plan which would be accounted for similarly to a defined contribution plan were ¥17 million (US\$153 thousand) and ¥41 million for the years ended March 31, 2016 and 2015, respectively.

### 1) Funded status of the multi-employer plan

	Millions of yen		Thousands of U.S. dollars
	As of March 31, 2015	As of March 31, 2014	As of March 31, 2015
(1) Total pension assets	¥317,424	¥303,722	\$2,817,037
(2) Total obligations	302,958	299,822	2,688,657
(3) Difference ((1)-(2))	¥ 14,466	¥ 3,900	\$ 128,380

2) Total contributions of the Companies as a proportion of the total fund in the multi-employer plan (as of March 31, 2015 and 2014)

As of March 31, 2015	As of March 31, 2014
0.51%	0.53%

3) Supplemental information (as of March 31, 2015 and 2014) The difference in Table 1) above is analyzed as follows:

	Millions of yen		Thousands of U.S. dollars
	As of March 31, 2015	As of March 31, 2014	As of March 31, 2015
Difference $((3)) = (a + b + c - d)$			
a. Insufficient amount	¥ –	¥ –	\$ -
b. Surplus	8,979	12,011	79,686
c. General reserve	24,331	12,320	215,928
d. Balance of unamortized prior year obligations	18,844	20,431	167,234

	As of March 31, 2015	As of March 31, 2014
Amortization method for prior year obligations	Straight-line over 20 years	Straight-line over 20 years

## 13. Selling, General and Administrative Expenses

	Millions of yen		Thousands of U.S. dollars
	2016	2015	2016
Salaries and wages	¥ 5,372	¥ 5,729	\$ 47,676
Retirement benefit expenses	496	553	4,402
Director's retirement benefit expenses	10	8	86
Bonuses to directors and statutory auditors	95	87	846
Rental expenses	397	384	3,524
Provision of allowance for doubtful accounts	114	70	1,012
Other	5,845	5,335	51,864
Total	¥12,329	¥12,166	\$109,410

Research and development costs were ¥951 million (US\$8,443 thousand) and ¥773 million for the years ended March 31, 2016 and 2015, respectively.

## 14. Other Comprehensive Income

Recycling and tax effects relating to other comprehensive income for the years ended March 31, 2016 and 2015 were as follows:

	Millions of yen		Thousands of U.S. dollars
	2016	2015	2016
Unrealized gains or losses on securities:			
Amount arising during the year	¥ 119	¥ 38	\$ 1,055
Recycling	(373)	_	(3,308)
Before tax effect adjustment	(254)	38	(2,253)
Tax effect	65	(7)	577
Unrealized gains or losses on securities	(189)	31	(1,676)
Deferred gains or losses on hedges:			
Amount arising during the year	272	89	2,411
Recycling	(185)	(1)	(1,645)
Asset acquisition cost adjustments	(178)	(631)	(1,574)
Before tax effect adjustment	(91)	(543)	(808)
Tax effect	21	185	186
Deferred gains or losses on hedges	(70)	(358)	(622)
Currency translation adjustments:			
Amount arising during the year	(792)	708	(7,028)
Retirement benefits liability adjustments:			
Amount arising during the year	(4,671)	(508)	(41,457)
Recycling	1,098	1,127	9,751
Before tax effect adjustment	(3,573)	619	(31,706)
Tax effect	1,021	(386)	9,055
Retirement benefits liability adjustments	(2,552)	233	(22,651)
Other comprehensive income	¥(3,603)	¥ 614	\$(31,977)

### 15. Dividends

### 1) Dividends paid

For the year ended March 31, 2016

Resolution	Meeting of the Board of Directors on October 29, 2015	
Class of shares	Common stock	
Total dividends (millions of yen)	¥2,435	
Total dividends (thousands of U.S. dollars)	\$21,614	
Source of dividends	Retained earnings	
Dividends per share (yen)	¥25.0	
Dividends per share (U.S. dollars)	\$0.22	
Cut-off date	September 30, 2015	
Effective date	December 1, 2015	

Note: Dividends per share consists of ordinary dividends of  $\Upsilon$ 12.50 and special dividends of  $\Upsilon$ 12.50.

### For the year ended March 31, 2015

Resolution	Meeting of the Board of Directors on April 25, 2014	
Class of shares	Common stock	
Total dividends (millions of yen)	¥731	
Source of dividends	Retained earnings	
Dividends per share (yen)	¥7.5	
Cut-off date	March 31, 2014	
Effective date	June 3, 2014	
Resolution	Meeting of the Board of Directors on October 31, 2014	
Resolution	Meeting of the Board of Directors on October 31, 2014	
	Common stock	
	Common stock ¥731	
Class of shares Total dividends (millions of yen) Source of dividends		
Total dividends (millions of yen) Source of dividends	¥731	
Total dividends (millions of yen)	¥731 Retained earnings	

### 2) Dividends with the cut-off date in the year ended March 31, 2016 and the effective date in the year ending March 31, 2017

Resolution	Meeting of the Board of Directors on May 12, 2016
Class of shares	Common stock
Total dividends (millions of yen)	¥1,218
Total dividends (thousands of U.S. dollars)	\$10,806
Source of dividends	Retained earnings
Dividends per share (yen)	¥12.5
Dividends per share (U.S. dollars)	\$0.11
Cut-off date	March 31, 2016
Effective date	June 2, 2016

Dividends with the cut-off date in the year ended March 31, 2015 and the effective date in the year ended March 31, 2016

Not applicable

### 16. Leases

### As Lessee:

Future minimum lease payments subsequent to March 31, 2016 and 2015 for noncancelable operating leases are summarized as follows:

	Millions of yen		Thousands of U.S. dollars
	2016	2015	2016
Due within one year	¥ 6	¥16	\$ 53
Due after one year	16	6	140
Total	¥22	¥22	\$193

### 17. Contingent Liabilities

The Companies had the following contingent liabilities at March 31, 2016 and 2015

	Millions of yen		Thousands of U.S. dollars
	2016	2015	2016
As guarantor of employees' housing loans from banks	¥284	¥366	\$2,525
Total of contingent liabilities	¥284	¥366	\$2,525

Contingent liabilities related to damage compensation

As of March 31, 2016

In electric equipment work for new construction of a plant for which the Company contracted, an event that caused damage to a part of the customer's facilities occurred.

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As a result, the customer may ask for compensation. However, because it is difficult to reasonably estimate the amount of the damage compensation at the present moment, provision for loss on construction contracts has not been recorded.

As of March 31, 2015 Not applicable

### 18. Per Share Information

Profit attributable to owners of parent and net assets per share for the years ended March 31, 2016 and 2015 were as follows:

	Yen		U.S. dollars
	2016	2015	2016
Profit attributable to owners of parent (basic)	¥ 115.40	¥ 103.11	\$ 1.02
Net assets	1,241.90	1,188.00	11.02

### 19. Segment Information

### (a) Overview of reporting segments

The Company's reporting segments are business units for which separate financial information can be obtained and which are subject to periodic reviews for deciding the allocation of management resources and evaluating business performance. The Company has established business divisions according to the fields in which it undertakes its business and carries out integrated business activities spanning engineering, procurement, construction, test operation, adjustments and services. The Company has aggregated its businesses according to common technologies and facilities into two reporting segments: the Power Systems Division and the Infrastructure and Industrial Systems Division.

The Power Systems Division undertakes business operations that include planning, design, supervised construction, test operation and maintenance of thermal, hydroelectric and nuclear power generating facilities.

The Infrastructure and Industrial Systems Division carries out business operations that include planning, design, supervised construction, test operation and maintenance of substation facilities, public facilities, equipment for general industry, equipment for buildings and for information-related businesses.

### (b) Method of computing sales, profit/loss, assets and other items by reporting segment

The accounting policies of the segments are substantially the same as those described in the significant accounting policies in Note 1. The figures for segment profits are on the basis of ordinary income. Intersegment sales or transfers are based on current market prices.

### (c) Reporting segment information

Year ended March 31, 2016		Millions of yen		
		2016		
	Power Systems Division	Infrastructure and Industrial Systems Division	Total	
Net sales:				
Sales to customers	¥129,528	¥89,826	¥219,354	
Intersegment sales or transfers	944	191	1,135	
Total	130,472	90,017	220,489	
Segment profits	9,706	9,014	18,720	
Other items:				
Depreciation	383	173	556	
Interest income	158	39	197	
Equity in income of affiliates	40	_	40	

Note: Because no assets were allocated to the business segments, information on segment assets has been omitted.

	1	Thousands of U.S. dollars		
		2016		
	Power Systems Division	Infrastructure and Industrial Systems Division	Total	
Net sales:				
Sales to customers	\$1,149,522	\$797,174	\$1,946,696	
Intersegment sales or transfers	8,373	1,696	10,069	
Total	1,157,895	798,870	1,956,765	
Segment profits	86,144	79,994	166,138	
Other items:				
Depreciation	3,397	1,535	4,932	
Interest income	1,400	348	1,748	
Equity in income of affiliates	354	_	354	

Note: Because no assets were allocated to the business segments, information on segment assets has been omitted.

Year ended March 31, 2015		Millions of yen	
		2015	
	Power Systems Division	Infrastructure and Industrial Systems Division	Total
Net sales:			
Sales to customers	¥114,540	¥104,112	¥218,652
Intersegment sales or transfers	1,335	145	1,480
Total	115,875	104,257	220,132
Segment profits	8,745	8,943	17,688
Other items:			
Depreciation	457	97	554
Interest income	184	42	226
Equity in income of affiliates	24	_	24

Note: Because no assets were allocated to the business segments, information on segment assets has been omitted.

## (d) Difference between total amount for reporting segments and amount recorded on the consolidated financial statements and principal components of this difference (items concerning difference adjustment)

	Millions of yen		Thousands of U.S. dollars
	2016	2015	2016
Net sales:			
Total of reporting segments	¥220,489	¥220,132	\$1,956,765
Eliminations	(1,135)	(1,480)	(10,069)
Net sales in consolidated statement of income	¥219,354	¥218,652	\$1,946,696
Segment profits:			
Total of reporting segments	¥ 18,720	¥ 17,688	\$ 166,138
Ordinary income	18,720	17,688	166,138

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	Millions	Millions of yen	
	2016	2015	2016
Others:			
Depreciation			
Total of reporting segments	¥556	¥554	\$4,932
Adjustment	_	_	_
Consolidated	556	554	4,932
Interest income			
Total of reporting segments	197	226	1,748
Adjustment	_	_	_
Consolidated	197	226	1,748
Equity in income of affiliates			
Total of reporting segments	40	24	354
Adjustment	_	_	_
Consolidated	40	24	354

### (e) Related information

### (i) Information on products and services

Because the same information is included in Reporting segment information, this information has been omitted.

### (ii) Geographical information

### (1) Net sales

	Millions	Millions of yen	
	2016	2015	2016
Net sales			
Japan	¥162,438	¥172,057	\$1,441,590
Southeast Asia	45,170	37,797	400,871
Other Asia	9,049	7,407	80,308
Other areas	2,697	1,391	23,927
Total	¥219,354	¥218,652	\$1,946,696

#### Notes:

- 1. Sales, based on the location of customers, are classified by country or region.
- 2. Major countries or regions included in such geographical areas are as follows:
- $\hbox{(1) Southeast Asia: Thailand, Philippines, Vietnam, Malaysia, Indonesia, etc. } \\$
- (2) Other Asia: Taiwan, India, China, United Arab Emirates, South Korea, Saudi Arabia, etc.
- (3) Other areas: Tanzania, America, Italy, Mexico, etc.

#### (2) Property, plant and equipment

Because the amount of property, plant and equipment in Japan exceeds 90% of property, plant and equipment recorded in the consolidated balance sheet, information on property, plant and equipment has been omitted.

### (iii) Information of main customer

	2016		
Customer	Net sales	Segment concerned	
Toshiba Corporation	¥108,852 million	Power Systems Division	
	\$966,025 thousand	Infrastructure and Industrial Systems Division	

	2015		
Customer	Net sales	Segment concerned	
Toshiba Corporation	¥103,010 million	Power Systems Division	
		Infrastructure and Industrial Systems Division	

### (iv) Information on impairment loss on fixed assets for each reporting segment

Year ended March 31, 2016	Millions of yen			
	2016			
	Power Systems Infrastructure and Industrial Systems Total Division			
Impairment loss	¥324	¥—	¥324	

	1	Thousands of U.S. dollars			
		2016			
	Power Systems Infrastructure and Industrial Systems Total Division				
Impairment loss	\$2,871	\$-	\$2,871		

As of March 31, 2015 Not applicable

### 20. Financial Instruments

### (a) Matters concerning financial instruments

1) Policy toward financial instruments

Regarding fund management, in principle, the Companies carry out short-term fund management under the Toshiba Group Finance System. The Companies' policy is to use derivatives in fund management to avoid currency risk, and not to engage in speculative transactions.

2) Details of financial instruments and their risk and risk management structure

Trade notes and accounts receivable and Electronically recorded monetary claims – operating
are operating receivables that are exposed to customer credit risk. For dealing with this risk,
the Company has adopted a structure whereby the sales departments within each business
division monitor the state of principal customers and ascertain the state of credit annually in
accordance with the Toshiba Plant Systems & Services Group credit administration regulations.
In carrying out business overseas, operating receivables are exposed to currency risk. In principle,
the Companies use forward exchange contracts to hedge this risk.

Investment securities are exposed to market risk. The Companies mainly hold stocks of companies with which they have relations in carrying out business, and fair value of these stocks is ascertained and reported to the Board of Directors on a regular basis.

Trade notes and accounts payable are operating liabilities and most of these have payment due dates within one year.

Derivative transactions consist of forward exchange contracts for the purpose of hedging currency risk for foreign currency-denominated payments and income. Regarding derivative transactions, the Companies engage in transactions only with financial institutions with high creditworthiness and therefore recognize that they face virtually no credit risk. The execution and management of derivative transactions are carried out in accordance with internal regulations that stipulate authority for transactions, and the General Manager of the Accounting Department ascertains the state of derivative transaction contracts every half-year period and reports on these to the Board of Directors.

Refer to the previous "1. Summary of Significant Accounting Policies, (r) Principal hedge accounting method" regarding hedging instruments and hedged items, hedging policies and method for assessment of hedge effectiveness pertaining to hedge accounting.

### (b) Matters concerning the fair value of financial instruments 2016:

The consolidated balance sheet amounts and fair values as of March 31, 2016 are as follows. Financial instruments for which determining fair value is recognized to be extremely difficult are not included in the following table.

	Millions of yen		Thousands o	f U.S. dollars
	2016		2016	
	Consolidated balance sheet amount	Fair value	Consolidated balance sheet amount	Fair value
1. Cash and cash equivalents	¥ 91,634	¥ 91,634	\$ 813,220	\$ 813,220
2. Time deposits	331	331	2,941	2,941
3. Trade notes and accounts receivable	92,395	92,395	819,973	819,973
4. Electronically recorded monetary claims - operating	508	508	4,512	4,512
5. Investment securities	_	_	_	_
Asset total	184,868	184,868	1,640,646	1,640,646
Trade notes and accounts payable	¥ 47,636	¥ 47,636	\$ 422,752	\$ 422,752
2. Accounts payable non-trade	4,005	4,005	35,542	35,542
3. Accrued income taxes	5,889	5,889	52,263	52,263
Liability total	57,530	57,530	510,557	510,557
Derivatives	¥ (347)	¥ (347)	\$ (3,082)	\$ (3,082)

#### Notes

- (1) Method of calculation of fair value of financial instruments and matters concerning marketable securities and derivatives Assets
  - Cash and cash equivalents, 2. Time deposits, 3. Trade notes and accounts receivable, 4. Electronically recorded monetary claims operating
     These are listed at carrying value since fair value approximates their carrying value because of their short-term settlement.
     Investment securities

Fair value is based on quoted market prices on stock exchanges.

#### Liabilities

- 1. Trade notes and accounts payable, 2. Accounts payable non-trade, 3. Accrued income taxes
- These are listed at carrying value since fair value approximates their carrying value because of their short-term settlement. Derivatives

#### Refer to Note 21.

- (2) Non-listed stocks (consolidated balance sheet amount of ¥52 million (US\$465 thousand)) have no quoted market prices and their future cash flows cannot be estimated, thus determining fair value is recognized to be extremely difficult. Therefore, these are not included in 5. Investment Securities.
- (3) Monetary claim of the payment of redemption after the consolidated balance sheet dates

	Millions of yen				
	2016				
	Within 1 year Over 1 year Over 5 years Over 10 years Within 10 years				
1. Cash and cash equivalents	¥91,621	¥—	¥—	¥—	
2. Time deposits	331	_	_	_	
3. Trade notes and accounts receivable	92,395	_	_	_	
4. Electronically recorded monetary claims - operating	508	_	_	_	

	Thousands of U.S. dollars				
	2016				
	Within 1 year Over 1 year Over 5 years within 10 years O				
1. Cash and cash equivalents	\$813,105	\$-	\$-	\$-	
2. Time deposits	2,941	_	_	_	
3. Trade notes and accounts receivable	819,973	_	_	_	
4. Electronically recorded monetary claims - operating	4,512	_	_	_	

### 2015:

The consolidated balance sheet amounts and fair values as of March 31, 2015 were as follows. Financial instruments for which determining fair value is recognized to be extremely difficult are not included in the following table.

	Millions of yen		
	2015		
	Consolidated balance sheet amount	Fair value	
1. Cash and cash equivalents	¥ 53,127	¥ 53,127	
2. Time deposits	17,601	17,601	
3. Trade notes and accounts receivable	111,061	111,061	
4. Electronically recorded monetary claims - operating	183	183	
5. Investment securities	482	482	
Asset total	182,454	182,454	
1. Trade notes and accounts payable	¥ 50,782	¥ 50,782	
2. Accounts payable non-trade	3,088	3,088	
3. Accrued income taxes	5,659	5,659	
Liability total	59,529	59,529	
Derivatives	¥ (123)	¥ (123)	

#### Notes

- (1) Method of calculation of fair value of financial instruments and matters concerning marketable securities and derivatives Assets
  - 1. Cash and cash equivalents, 2. Time deposits, 3. Trade notes and accounts receivable, 4. Electronically recorded monetary claims operating These are listed at carrying value since fair value approximates their carrying value because of their short-term settlement.

    5. Investment securities

Fair value is based on quoted market prices on stock exchanges.

#### Liabilities

- 1. Trade notes and accounts payable, 2. Accounts payable non-trade, 3. Accrued income taxes
- These are listed at carrying value since fair value approximates their carrying value because of their short-term settlement. Derivatives

### Refer to Note 21.

- (2) Non-listed stocks (consolidated balance sheet amount of ¥54 million) have no quoted market prices and their future cash flows cannot be estimated, thus determining fair value is recognized to be extremely difficult. Therefore, these are not included in 5. Investment securities.
- (3) Monetary claim of the payment of redemption after the consolidated balance sheet dates

	Millions of yen				
	2015				
	Within 1 year Over 1 year over 5 years within 1 years within 10 years				
1. Cash and cash equivalents	¥ 53,116	¥—	¥—	¥—	
2. Time deposits	17,601	_	_	_	
3. Trade notes and accounts receivable	111,061	_	_	_	
4. Electronically recorded monetary claims - operating	183	_	_	_	

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### Matters regarding the current prices of transactions 2016:

1) Currency-related transactions to which hedge accounting is not applied

		Millions of yen					
		2016					
	Contract amounts	Over one year	Fair value	Unrealized gain (loss)			
Forward foreign exchange contract							
Selling position							
U.S. dollars	¥ 4,879	¥601	¥ 122	¥ 122			
Swedish krona	3,388	367	48	48			
Euro	157	_	3	3			
Buying position							
U.S. dollars	2,261	_	(101)	(101)			
Euros	14	_	(0)	(0)			
Total	¥10,699	¥968	¥ 72	¥ 72			

Note: The fair value is calculated based on prices shown by the correspondent financial institutions.

	Thousands of U.S. dollars						
		2016					
	Contract amounts	Contract amounts Over one year Fair value Unre					
Forward foreign exchange contract							
Selling position							
U.S. dollars	\$43,303	\$5,334	\$1,087	\$1,087			
Swedish krona	30,067	3,260	427	427			
Euro	1,397	_	21	21			
Buying position							
U.S. dollars	20,067	_	(896)	(896)			
Euros	120	_	(0)	(0)			
Total	\$94,954	\$8,594	\$ 639	\$ 639			

Note: The fair value is calculated based on prices shown by the correspondent financial institutions.

### 2) Currency-related transactions to which hedge accounting is applied

	Millions of yen					
	2016					
	Hedged items	Contract amounts	Over one year	Fair value		
Forward foreign exchange contract						
Selling position						
U.S. dollars	Trade notes and accounts receivable	¥ 1,924	¥ 319	¥ 21		
Euros	Trade notes and accounts receivable	5	_	0		
Swedish krona	Trade notes and accounts receivable	1,306	148	18		
Buying position						
Euros	Trade notes and accounts payable	199	_	(13)		
U.S. dollars	Trade notes and accounts payable	10,110	6,281	(443)		
Swedish krona	Trade notes and accounts payable	45	_	(2)		
Total		¥13,589	¥6,748	¥(419)		

Note: The fair value is calculated based on prices shown by the correspondent financial institutions.

		Thousands o	f U.S. dollars			
	2016					
	Hedged items	Contract amounts	Over one year	Fair value		
Forward foreign exchange contract Selling position						
U.S. dollars	Trade notes and accounts receivable	\$ 17,075	\$ 2,829	\$ 190		
Euros	Trade notes and accounts receivable	44	_	0		
Swedish krona	Trade notes and accounts receivable	11,588	1,312	155		
Buying position						
Euros	Trade notes and accounts payable	1,769	_	(112)		
U.S. dollars	Trade notes and accounts payable	89,727	55,743	(3,936)		
Swedish krona	Trade notes and accounts payable	397	_	(18)		
Total		\$120,600	\$59,884	\$(3,721)		

Note: The fair value is calculated based on prices shown by the correspondent financial institutions.

### 2015:

### 1) Currency-related transactions to which hedge accounting is not applied

	Millions of yen							
	2015							
	Contract amounts	Over one year	Fair value	Unrealized gain (loss)				
Forward foreign exchange contract								
Selling position								
U.S. dollars	¥ 705	¥—	¥ (93)	¥ (93)				
Buying position								
Swedish krona	1,439	_	7	7				
U.S. dollars	2,397	_	292	292				
Euros	31	_	(1)	(1)				
Total	¥4,572	¥—	¥205	¥205				

Note: The fair value is calculated based on prices shown by the correspondent financial institutions.

### 2) Currency-related transactions to which hedge accounting is applied

	Millions of yen							
	2015							
	Hedged items	Contract amounts	Over one year	Fair value				
Forward foreign exchange contract								
Selling position								
U.S. dollars	Trade notes and accounts receivable	¥ 9,470	¥3,767	¥(804)				
Euros	Trade notes and accounts receivable	31	_	0				
Swedish krona	Trade notes and accounts receivable	4,272	1,435	209				
Buying position								
Euros	Trade notes and accounts payable	259	108	(14)				
U.S. dollars	Trade notes and accounts payable	5,013	2,199	280				
Swedish krona	Trade notes and accounts payable	45	_	(2)				
Chinese yuan	Trade notes and accounts payable	31	_	3				
Total		¥19,121	¥7,509	¥(328)				

Note: The fair value is calculated based on prices shown by the correspondent financial institutions.

### 22. Transactions with Related **Parties**

### 2016:

### I) Transactions between related parties and the Company

The parent company of the Company and principal shareholders (limited to companies)

Status	Name	Address	Capital (Millions of yen)	Business
Parent company	Toshiba Corporation	Minato-ku, Tokyo	¥439,901	Manufacture of electric machines     and equipment
,		, .		Manufacture of measuring instruments, medical equipment and apparatus, and other machines and equipment
				Software development and supply, electronic communication, broadcasting, information processing, information service
				Chemical industry, metal industry, construction, ceramic industry, mining, soil and gravel mining
				Business incidental or related to     each of the above-mentioned     businesses or industries
				Investment in the company engaged in any of the above-mentioned businesses

### II) Transactions between related parties and the Company's consolidated subsidiaries

The parent company of the Company and principal shareholders (limited to companies)

Status	Name	Address	Capital (Millions of yen)	Business
Parent company	Toshiba Corporation	Minato-ku, Tokyo	¥439,901	Manufacture of electric machines     and equipment
company	oo.poranon	, .		Manufacture of measuring instruments, medical equipment and apparatus, and other machines and equipment
				Software development and supply,     electronic communication,     broadcasting, information     processing, information service
				Chemical industry, metal industry,     construction, ceramic industry,     mining, soil and gravel mining
				5. Business incidental or related to each of the above-mentioned businesses or industries
				Investment in the company engaged     in any of the above-mentioned     businesses

Note: Consumption taxes are not included in above-mentioned amounts pertaining to either transaction amounts or the balance at

Notes:

1. The amounts stated above do not include consumption taxes, except for the balance at fiscal year-end, which includes the consumption taxes amount for business transaction.

2. Toshiba Insurance Service Corporation owns 1.64% of the Company's voting rights.

Percentage of voting rights held by the parent company, etc. (%)	Relationship  Business relationship	Transactions		Transaction amounts (Millions of yen) (Thousands of U.S. dollars)	Account item	Balance at fiscal year-end (Millions of yen) (Thousands of U.S. dollars)
Direct 59.82 Indirect 1.64	Accepting orders from the parent, the Company performs electric works, pipe works, machinery	Business transactions	Construction contracting	¥108,266 \$960,824	Accounts receivable  — completed work	¥49,782 \$441,797
	installation contracts, electric communication works, building construction, firefighting facility construction and steel structure				Other current assets	¥162 \$1,438
	building works. The Company also purchases part of the materials necessary for these		Purchasing of materials	¥11,480 \$101,878	Advances received on uncompleted construction contracts	¥2,448 \$21,729
building or other works listed above. In addition, the Company deposits funds.	above. In addition, the Company				Accounts payable  — construction work	¥2,965 \$26,317
					Other current liabilities	¥156 \$1,385
		Non-business transaction	Deposit of funds	¥304,780 \$2,704,828	Group deposits	¥82,790 \$734,736

Policy for determining trade terms and other related matters
The general terms and conditions are applied to the contract for construction and purchasing of materials.
The Company is depositing funds with Toshiba Corporation under a basic agreement entered into between the Company and Toshiba Corporation concerning fund transactions.

Percentage of voting rights held by the parent company, etc. (%)	Relationship  Business relationship	Transactions		Transaction amounts (Millions of yen) (Thousands of U.S. dollars)	Account item	Balance at fiscal year-end (Millions of yen) (Thousands of U.S. dollars)
Direct 59.82 Indirect 1.64	Deposit of funds	Non-business transaction	Deposit of funds	¥14,435 \$128,106	Group deposits	¥2,377 \$21,095

Policy for determining trade terms and other related matters
The Company's consolidated subsidiaries are depositing funds with Toshiba Corporation under a basic agreement entered into between those subsidiaries and
Toshiba Corporation concerning fund transactions.



### I) Transactions between related parties and the Company

The parent company of the Company and principal shareholders (limited to companies)

Status	Name	Address	Capital (Millions of yen)	Business
Parent company	Toshiba Corporation	Minato-ku, Tokyo	¥439,901	Manufacture of electric machines     and equipment
				Manufacture of measuring instruments, medical equipment and apparatus, and other machines and equipment
				Software development and supply,     electronic communication,     broadcasting, information     processing, information service
				Chemical industry, metal industry, construction, ceramic industry, mining, soil and gravel mining
				Business incidental or related to     each of the above-mentioned     businesses or industries
				Investment in the company engaged in any of the above-mentioned businesses

### II) Transactions between related parties and the Company's consolidated subsidiaries

The parent company of the Company and principal shareholders (limited to companies)

Status	Name	Address	Capital (Millions of yen)	Business
Parent company	Toshiba Corporation	Minato-ku, Tokyo	¥439,901	1. Manufacture of electric machines and equipment 2. Manufacture of measuring instruments, medical equipment and apparatus, and other machines and equipment 3. Software development and supply, electronic communication, broadcasting, information processing, information service 4. Chemical industry, metal industry, construction, ceramic industry, mining, soil and gravel mining
				5. Business incidental or related to each of the above-mentioned businesses or industries 6. Investment in the company engaged in any of the above-mentioned businesses

Note: Consumption taxes are not included in above-mentioned amounts pertaining to either transaction amounts or the balance at fiscal year-end.

Notes:

1. The amounts stated above do not include consumption taxes, except for the balance at fiscal year-end, which includes the consumption taxes amount for business transaction.

2. Toshiba Insurance Service Corporation owns 1.64% of the Company's voting rights.

Percentage of voting rights held by the parent company, etc. (%)	Relationship  Business relationship	Transactions		Transaction amounts (Millions of yen)	Account item	Balance at fiscal year-end (Millions of yen)
Direct 59.81 Indirect 1.64	Accepting orders from the parent, the Company performs electric works, pipe works, machinery installation contracts, electric communication works, building	Business transactions	Construction contracting	¥101,528	Accounts receivable — completed work  Other current assets	¥71,422 ¥121
construction, firefighting facility construction and steel structure building works. The Company also purchases part of the materials necessary for these building or other works listed above. In addition, the Company		Purchasing of materials	¥ 17,581	Advances received on uncompleted construction contracts  Accounts payable	¥ 1,173	
	deposits funds.				construction work  Other current liabilities	¥ 7,411 ¥104
		Non-business transaction	Deposit of funds	¥244,610	Group deposits	¥61,480

Policy for determining trade terms and other related matters
The general terms and conditions are applied to the contract for construction and purchasing of materials.
The Company is depositing funds with Toshiba Corporation under a basic agreement entered into between the Company and Toshiba Corporation concerning fund transactions.

Percentage of voting rights held by the parent company, etc. (%)	Relationship  Business relationship	Transactions		Transaction amounts (Millions of yen)	Account item	Balance at fiscal year-end (Millions of yen)
Direct 59.81 Indirect 1.64	Deposit of funds	Non-business transaction	Deposit of funds	¥12,098	Group deposits	¥2,885

Policy for determining trade terms and other related matters
The Company's consolidated subsidiaries are depositing funds with Toshiba Corporation under a basic agreement entered into between those subsidiaries and
Toshiba Corporation concerning fund transactions.



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### Independent Auditor's Report

The Board of Directors Toshiba Plant Systems & Services Corporation

We have audited the accompanying consolidated financial statements of Toshiba Plant Systems & Services Corporation and its consolidated subsidiaries, which comprise the consolidated balance sheet as at March 31, 2016, and the consolidated statements of income, comprehensive income, changes in net assets, and cash flows for the year then ended and a summary of significant accounting policies and other explanatory information, all expressed in Japanese yen.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in Japan, and for designing and operating such internal control as management determines is necessary to enable the preparation and fair presentation of the consolidated financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in Japan. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. The purpose of an audit of the consolidated financial statements is not to express an opinion on the effectiveness of the entity's internal control, but in making these risk assessments the auditor considers internal controls relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of Toshiba Plant Systems & Services Corporation and its consolidated subsidiaries as at March 31, 2016, and their consolidated financial performance and cash flows for the year then ended in conformity with accounting principles generally accepted in Japan.

#### Convenience Translation

We have reviewed the translation of these consolidated financial statements into U.S. dollars, presented for the convenience of readers, and, in our opinion, the accompanying consolidated financial statements have been properly translated on the basis described in Note 3.

June 23, 2016 Tokyo, Japan Ernst & Young Shin Nihon LLC

A member firm of Ernst & Young Global Limited



#### Common Stock:

265,000,000 shares

### **Issued and Outstanding:**

97,656,888 shares

### **Number of Shareholders:**

5,515

### **Paid-in Capital:**

¥11,876,021,006

### **Distribution of Shareholders:**



### **Principal Shareholders:**

Names of Shareholders	Number of Shares Held (Thousands)	Percentage of Total Shares Outstanding
Toshiba Corporation	58,242	59.64%
Oasis Investments II Master Fund Ltd.	3,950	4.05
The Master Trust Bank of Japan Limited (Trust Account)	1,713	1.75
Toshiba Insurance Service Corporation	1,600	1.64
Toshiba Plant Systems & Services Employees' Shareholding Association	1,565	1.60
Northern Trust Co. (AVFC) RE-HCR00	1,520	1.56
Goldman Sachs International	1,519	1.56
State Street London Care of State Street Bank and Trust, Boston SSBTC A/C UK London Branch Clients - United Kingdom	1,356	1.39
Japan Trustee Services Bank, Ltd. (Trust Account)	1,140	1.17
MLI for Client General Non Treaty-PB	1,122	1.15
Total of 10 shareholders	73,732	75.50%

### Corporate Data As of June 23, 2016

### SENIOR MANAGEMENT AND CORPORATE AUDITORS

President and Chief Executive Officer, Representative Director

Ryo Matsukawa

#### Executive Vice Presidents and Directors

Masaharu Yoshida Masataka Hayashi

Senior Vice Presidents and Directors

Yasuyuki Saito Yoshikatsu Tanaka Koichi Kamei

Director

Shunichi Haga

#### Vice Presidents and Directors

Kenji Usui Takeshi Suemoto Masayuki Kitabayashi Kazunori Tsuruhara

Outside Directors

Kishiko Wada Yoshikazu Yokoyama

#### Executive Officers

Yasuo Yamazaki Yoichi Satoh Takashi Tokunaga Hideo Mikami Masaya Mizokoshi Kazuo Miyazawa Yoshiteru Yamamoto

#### Statutory Auditors

Takatsugu Yamane Ryoji Sotoike Shinichi Morooka Takashi Ishii

### **DOMESTIC OFFICES**

#### Tsurumi Office (Head Office)

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### Kawasaki Solid Square Office

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#### Isogo Office

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### SUBSIDIARIES AND AFFILIATES

#### **Domestic**

### SHIBAURA PLANT CORP.

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#### KANSAI TOSHIBA ENGINEERING CORP.

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Tel: +81-50-3180-4338

### TOSHIBA ENGINEERING SERVICE CORP.

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### ES TOSHIBA ENGINEERING CORP.

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#### SKS COBI

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#### Overseas

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### TPSC US CORPORATION

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